

# Simplex tableau

CE 377K

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# Review

Reduced costs

Basic and nonbasic variables

# OUTLINE

- Review by example: simplex method demonstration
- Simplex tableau

## Example

You own a small firm producing construction materials for the EERC building. Your firm produces three materials: concrete, mortar, and grout. Producing one ton of each these materials requires the use of a limited resource, as shown in the following table:

Resource	Concrete	Mortar	Grout	Availability
Labor	1 hour	2 hours	2 hours	20 hours
Blending time	2 hours	1 hour	2 hours	20 hours
Storage capacity	2 m <sup>3</sup>	2 m <sup>3</sup>	1 m <sup>3</sup>	20 m <sup>3</sup>
Sales price	\$20	\$30	\$40	
Manufacturing cost	\$10	\$18	\$28	

What is your optimal production strategy?

A first attempt at writing down the optimization problem is:

$$\begin{array}{llll} \max_{x_1, x_2, x_3} & 10x_1 + 12x_2 + 12x_3 & & \\ \text{s.t.} & x_1 + 2x_2 + 2x_3 & \leq & 20 \\ & 2x_1 + x_2 + 2x_3 & \leq & 20 \\ & 2x_1 + 2x_2 + x_3 & \leq & 20 \\ & x_1, x_2, x_3 & \geq & 0 \end{array}$$

After putting the problem in standard form we have:

$$\begin{array}{ll} \min_{x_1, \dots, x_6} & -10x_1 - 12x_2 - 12x_3 \\ \text{s.t.} & x_1 + 2x_2 + 2x_3 + x_4 = 20 \\ & 2x_1 + x_2 + 2x_3 + x_5 = 20 \\ & 2x_1 + 2x_2 + x_3 + x_6 = 20 \\ & x_1, x_2, x_3, x_4, x_5, x_6 \geq 0 \end{array}$$

# Simplex method

- 1 Identify an initial feasible basis  $\{x_1^B, \dots, x_m^B\}$ .
- 2 Calculate the reduced cost  $\bar{c}^k = c^k - \mathbf{c}^B \mathbf{B}^{-1} \mathbf{A}^k$  for each nonbasic decision variable.
- 3 If all of the reduced costs are nonnegative, the current basis is optimal. **STOP.**
- 4 Otherwise, choose some nonbasic decision variable  $x^k$  with a negative reduced cost to enter the basis.
- 5 Set  $x^k = \min_{i: \Delta x_i < 0} x_i / |\Delta x_i|$ ; the basic variable leaving the basis is one where this minimum is obtained.
- 6 Return to step 2.



By inspection, a feasible basis is  $\{x_4, x_5, x_6\}$ , which corresponds to the extreme point  $(0, 0, 0, 20, 20, 20)$ . We have

$$\mathbf{B} = \begin{bmatrix} 1 & 0 & 0 \\ 0 & 1 & 0 \\ 0 & 0 & 1 \end{bmatrix}$$

Therefore  $\mathbf{B}^{-1} = \mathbf{B}$  and the reduced cost vector is

$$\begin{aligned} \bar{\mathbf{c}} = \mathbf{c} - \mathbf{c}^B \mathbf{B}^{-1} \mathbf{A} &= \begin{bmatrix} -10 & -12 & -12 & 0 & 0 & 0 \end{bmatrix} - \\ &\quad \begin{bmatrix} 0 & 0 & 0 \end{bmatrix} \begin{bmatrix} 1 & 0 & 0 \\ 0 & 1 & 0 \\ 0 & 0 & 1 \end{bmatrix} \begin{bmatrix} 1 & 2 & 2 & 1 & 0 & 0 \\ 2 & 1 & 2 & 0 & 1 & 0 \\ 2 & 2 & 1 & 0 & 0 & 1 \end{bmatrix} \\ &= \begin{bmatrix} -10 & -10 & -12 & 0 & 0 & 0 \end{bmatrix} \end{aligned}$$

The reduced cost of  $x_1$  is negative, so we choose it to enter the basis. We calculate the change in the existing basic variables:

$$\Delta \mathbf{x}^B = \mathbf{B}^{-1} \mathbf{A}^1 = \mathbf{A}^1 = \begin{bmatrix} 1 \\ 2 \\ 2 \end{bmatrix}$$

Checking the ratio test, we see that  $x_4/\Delta x_4 = 20$ ,  $x_5/\Delta x_5 = 10$ , and  $x_6/\Delta x_6 = 10$ , so one of  $x_5$  and  $x_6$  must leave the basis; let's assume that  $x_5$  leaves, so the new basis is  $\{x_4, x_1, x_6\}$ . Now

$$\mathbf{B} = \begin{bmatrix} 1 & 1 & 0 \\ 0 & 2 & 0 \\ 0 & 2 & 1 \end{bmatrix} \quad \mathbf{B}^{-1} = \begin{bmatrix} 1 & -0.5 & 0 \\ 0 & 0.5 & 0 \\ 0 & -1 & 1 \end{bmatrix}$$

The current solution is  $\mathbf{B}^{-1}\mathbf{b} = [10 \ 0 \ 0 \ 10 \ 0 \ 0]$  and

$$\begin{aligned}\bar{\mathbf{c}} &= [-10 \ -12 \ -12 \ 0 \ 0 \ 0] - \\ &\quad [0 \ -10 \ 0] \begin{bmatrix} 1 & -0.5 & 0 \\ 0 & 0.5 & 0 \\ 0 & -1 & 1 \end{bmatrix} \begin{bmatrix} 1 & 2 & 2 & 1 & 0 & 0 \\ 2 & 1 & 2 & 0 & 1 & 0 \\ 2 & 2 & 1 & 0 & 0 & 1 \end{bmatrix} \\ &= [0 \ -7 \ -2 \ 0 \ 5 \ 0]\end{aligned}$$

The reduced cost of  $x_3$  is negative, so we choose it to enter the basis. We calculate

$$\Delta \mathbf{x}^B = \mathbf{B}^{-1} \mathbf{A}^3 = \begin{bmatrix} 1 & -0.5 & 0 \\ 0 & 0.5 & 0 \\ 0 & -1 & 1 \end{bmatrix} \begin{bmatrix} 2 \\ 1 \\ 1 \end{bmatrix} = \begin{bmatrix} 1 \\ 1 \\ -1 \end{bmatrix}$$

Checking the ratio test, we see that  $x_4/\Delta x_4 = 10$  and  $x_1/\Delta x_1 = 10$ , so one of  $x_4$  and  $x_1$  must leave the basis; let's assume that  $x_4$  leaves, so the new basis is  $\{x_3, x_1, x_6\}$ .

Now

$$\mathbf{B} = \begin{bmatrix} 2 & 1 & 0 \\ 2 & 2 & 0 \\ 1 & 2 & 1 \end{bmatrix} \quad \mathbf{B}^{-1} = \begin{bmatrix} 1 & -0.5 & 0 \\ -1 & 1 & 0 \\ 1 & -1.5 & 1 \end{bmatrix}$$

so the current solution is  $\mathbf{B}^{-1}\mathbf{b} = [0 \ 0 \ 10 \ 0 \ 0 \ 10]$  and

$$\begin{aligned} \bar{\mathbf{c}} &= [-10 \ -12 \ -12 \ 0 \ 0 \ 0] - \\ &\quad [-12 \ -10 \ 0] \begin{bmatrix} 1 & -0.5 & 0 \\ -1 & 1 & 0 \\ 1 & -1.5 & 1 \end{bmatrix} \begin{bmatrix} 1 & 2 & 2 & 1 & 0 & 0 \\ 2 & 1 & 2 & 0 & 1 & 0 \\ 2 & 2 & 1 & 0 & 0 & 1 \end{bmatrix} \\ &= [0 \ -4 \ 0 \ 2 \ 4 \ 0] \end{aligned}$$

The reduced cost of  $x_2$  is negative, so we choose it to enter the basis. We calculate

$$\Delta \mathbf{x}^B = \mathbf{B}^{-1} A^2 = \begin{bmatrix} 1 & -0.5 & 0 \\ -1 & 1 & 0 \\ 1 & -1.5 & 1 \end{bmatrix} \begin{bmatrix} 2 \\ 1 \\ 2 \end{bmatrix} = \begin{bmatrix} 1.5 \\ -1 \\ 2.5 \end{bmatrix}$$

Checking the ratio test, we see that  $x_3/\Delta x_3 = 6.67$  and  $x_6/\Delta x_6 = 4$ , so  $x_6$  must leave the basis, and the new basis is  $\{x_3, x_1, x_2\}$ .

Now

$$\mathbf{B} = \begin{bmatrix} 2 & 1 & 2 \\ 2 & 2 & 1 \\ 1 & 2 & 2 \end{bmatrix} \quad \mathbf{B}^{-1} = \begin{bmatrix} 0.4 & 0.4 & -0.6 \\ -0.6 & 0.4 & 0.4 \\ 0.4 & -0.6 & 0.4 \end{bmatrix}$$

so the current solution is  $\mathbf{B}^{-1}\mathbf{b} = [4 \ 4 \ 4 \ 0 \ 0 \ 0]$  and

$$\begin{aligned} \bar{\mathbf{c}} &= [-10 \ -12 \ -12 \ 0 \ 0 \ 0] - \\ & \quad [-12 \ -10 \ -12] \begin{bmatrix} 0.4 & 0.4 & -0.6 \\ -0.6 & 0.4 & 0.4 \\ 0.4 & -0.6 & 0.4 \end{bmatrix} \begin{bmatrix} 1 & 2 & 2 & 1 & 0 & 0 \\ 2 & 1 & 2 & 0 & 1 & 0 \\ 2 & 2 & 1 & 0 & 0 & 1 \end{bmatrix} \\ & \quad = [0 \ 0 \ 0 \ 3.6 \ 1.6 \ 1.6] \end{aligned}$$

All reduced costs are nonnegative, so the current basis is optimal.



The optimal solution is  $\mathbf{x}^* = [4 \ 4 \ 4 \ 0 \ 0 \ 0]$ , and the optimal objective function value is  $\mathbf{c} \cdot \mathbf{x}^* = -136$ .

# **SIMPLEX TABLEAU**

The *simplex tableau* is a more convenient way to perform the computations needed by the simplex method.

The tableau is a table containing the following elements:

$-Z$	$\dots \quad c^k - \mathbf{c}^B \mathbf{B}^{-1} \mathbf{A}^k \quad \dots$
$\vdots$ $x_i^B$ $\vdots$	$\dots \quad \mathbf{B}^{-1} \mathbf{A}^k \quad \dots$

$-Z$	$\dots \quad c^k - \mathbf{c}^B \mathbf{B}^{-1} \mathbf{A}^k \quad \dots$
$\vdots$ $x_i^B$ $\vdots$	$\dots \quad \mathbf{B}^{-1} \mathbf{A}^k \quad \dots$

- ① There are  $n + 1$  columns and  $m + 1$  rows, numbered starting from zero.
- ②  $\mathcal{T}_{ij}$  is the value in the  $i$ -th row and the  $j$ -th column.
- ③  $\mathcal{T}_{00}$  is the *negative* of the objective function value.
- ④  $\mathcal{T}_{0j}$  is the reduced cost of  $x_j$ .
- ⑤  $\mathcal{T}_{i0}$  has the current value of the  $i$ -th basic variable.
- ⑥ The other entries  $\mathcal{T}_{ij}$  show the rate by which  $x_i$  would *decrease* if  $x_j$  is added to the basis.

After finding an initial feasible basis, all remaining steps of the simplex method can be computed using the tableau.

- ➊ Reduced costs for all variables are already shown in the first row.
- ➋ We can see by inspection whether reduced costs are all nonnegative, in which case we are done.
- ➌ If not, we can visually pick one of the  $x_k$  with negative reduced cost to enter the basis.
- ➍ To see which variable leaves the basis, compare the ratio of the values in the zero-th column to the  $k$ -th column.
- ➎ Changing the basis, updating  $\mathbf{B}^{-1}\mathbf{A}$  and reduced costs.

All steps but the last are easy.

The initial tableau corresponding to the example problem is:

0	-10	-12	-12	0	0	0
20	1	2	2	1	0	0
20	2	1	2	0	1	0
20	2	2	1	0	0	0

By choosing  $x_4, x_5, x_6$  as the initial basis,  $\mathbf{B}^{-1} = \mathbf{I}$  and  $\mathbf{c}^B = \mathbf{0}$  so the tableau was easy to write down. Next class we'll see how we can start off in general.

0	-10	-12	-12	0	0	0
20	1	2	2	1	0	0
20	2	1	2	0	1	0
20	2	2	1	0	0	0

The reduced cost of  $x_1$  is negative, so choose it to enter the basis.

0	-10	-12	-12	0	0	0
20	1	2	2	1	0	0
20	2	1	2	0	1	0
20	2	2	1	0	0	0

In the ratio test,  $\mathcal{T}_{10}/\mathcal{T}_{11} = 20$ ,  $\mathcal{T}_{20}/\mathcal{T}_{21} = 10$ , and  $\mathcal{T}_{30}/\mathcal{T}_{31} = 10$  so we could choose either  $x_5$  or  $x_6$  to leave the basis.



Since  $x_1$  is entering the basis and  $x_5$  is leaving, we want to make column  $x_1$  of the tableau look like  $x_5$  does currently.

We accomplish this with the following matrix row manipulations (performed in this order):

- Divide every element in the second row by 2.
- Add ten times the second row to the zero-th row.
- Subtract the second row from the first row.
- Subtract twice the second row from the third row.

0	-10	-12	-12	0	0	0
20	1	2	2	1	0	0
10	1	0.5	1	0	0.5	0
20	2	2	1	0	0	0

100	0	-7	-2	0	5	0
10	0	1.5	1	1	-0.5	0
10	1	0.5	1	0	0.5	0
0	0	1	-1	0	-1	1

This is the end of the first iteration.

In general, to change the basis, assume that  $x_k$  is entering the basis, and that  $x_\ell$  is leaving.

- 1 Divide every element in the  $\ell$ -th row by  $\mathcal{T}_{\ell k}$ . This sets  $\mathcal{T}_{\ell k} = 1$
- 2 For each of the other rows  $i$ , multiply the  $\ell$ -th row by  $\mathcal{T}_{ik}$  and subtract it from the  $i$ -th row. This sets  $\mathcal{T}_{ik} = 0$  for all  $i \neq \ell$ .

Here is the tableau at the end of the first iteration:

100	0	-7	-2	0	5	0
10	0	1.5	1	1	-0.5	0
10	1	0.5	1	0	0.5	0
0	0	1	-1	0	-1	1

- 1 The basic variables correspond to the columns which form the identity matrix ( $x_4, x_1, x_6$ )
- 2 The reduced costs of  $x_2$  and  $x_3$  are still negative, so we can choose one of them to enter the basis.

Say we chose  $x_3$  to enter the basis. Based on the ratio test, we force  $x_4$  (row 1) to leave the basis.

100	0	-7	-2	0	5	0
10	0	1.5	1	1	-0.5	0
10	1	0.5	1	0	0.5	0
0	0	1	-1	0	-1	1

- 1 Divide the first row by 1 (no change)
- 2 Add twice the first row to the zero-th row
- 3 Subtract the first row from the second row
- 4 Add the first row to the third row

Here is the tableau at the end of the second iteration:

120	0	-4	0	2	4	0
10	0	1.5	1	1	-0.5	0
0	1	-1	0	-1	1	0
10	0	2.5	0	1	-1.5	1

- 1 The basic variables correspond to the columns which form the identity matrix ( $x_3, x_1, x_6$ )
- 2 The reduced cost of  $x_2$  is still negative, so it enters the basis.

Since  $x_2$  is entering the basis, the ratio test forces  $x_6$  (row 3) to leave the basis.

120	0	-4	0	2	4	0
10	0	1.5	1	1	-0.5	0
0	1	-1	0	-1	1	0
10	0	2.5	0	1	-1.5	1

- 1 Divide the third row by 2.5
- 2 Add four times the third row to the zero-th row.
- 3 Subtract 1.5 times the third row to the first row.
- 4 Add the third row to the second row.



Here is the tableau at the end of the third iteration:

136	0	0	0	3.6	1.6	1.6
4	0	0	1	0.4	0.4	-0.6
4	1	0	0	-0.6	0.4	0.4
4	0	1	0	0.4	-0.6	0.4

All reduced costs are nonnegative, so this is the optimal solution. The basis is  $x_3 = 4$ ,  $x_1 = 4$ ,  $x_2 = 4$  and the objective function value is  $-136$ .